

Scottish Squash Limited (SSL) Board – February 2026

Regional Committee / Director update following SSL Board Meeting 16th February 2026

Purpose

This is a note to the Board Directors and for sharing with key contacts / Regional Committee members aimed at keeping the squash community in Scotland up to date with key issues being discussed at National level. It is meant to be both 'standalone' and a 'prompt' to SSL Board members to provide a briefing for the Regional Committees and mentions those issues which are considered disclosable (e.g. excludes, for example, discipline, selection appeals).

Introductions

The Chair, Hakim Din, welcomed everyone to the meeting held online and attended by ten Directors three SSL Executive members and a sportscotland partnership manager. Two directors sent their apologies.

Strategy

Leadership Team

- Three working groups met in the past quarter:
 - The Masters group met during the Masters Nationals. Topics discussed included a feedback survey for the season, a discussion on a new Master kit supplier, the upcoming Home Internationals and a squad training plan prior to the HI
 - The Regional Association working group discussed disciplinary process and tournaments
 - The Referees working group continue to work towards the new strategy
- The Running on Empty campaign received good news following the Scottish Government budget announcement of an extra £20M into sport. The CEO attended a COO group forum and presented a slide presented sportscotland detailing the planned split of funding. All funding is still subject to approval by Scottish Government
- GB Squash was announced in the past month and the focus is now on performance strategy
- The ESF AGM will be held in late April. The CEO will attend
- The SSL team held a two day meeting in early January focusing on planning for 2026/27 and the proposed strategy consultation.

Development

- Moving to inclusion - The diagnostic tool was completed and highlighted areas of strength and weakness. There are five pillars across movement inclusion and we are going to focus on two – leadership and communication.
- 72 Squash Leaders introduced to and trained in the basic delivery of squash over the last quarter
- We now have 31 licensed female coaches (up from 24)
- Young Squash Championship Champions Volunteering Award: Our first volunteer to reach the 100 hours of volunteering was announced on social media
- A new Women & Girls Coaching Network has been launched with 22 coaches coming to the first event

- Five women have completed their level 2 coaching course
- H//T Squash has signed up nine new activators
- Two new clubs have commenced H//T and 3 further clubs have planned to start in the near future
- Engagement with LREC in Edinburgh to provide activities for women within ethnically diverse backgrounds in Edinburgh.
- WISPS continuing to grow with Elaine Inglis
- A new Master sub group has been formed to identify ways of promoting squash to women within the masters group

Performance Pathway

- The Scottish Junior Open that took place in December, a really positive entry with lots of different players, top players from different countries. We also had a great success with Murdo Mackenzie winning the under 17 boys and a number of players all finishing in the top four
- All of the PPP squads that we run are in full flow with an increase in numbers to 61 players on our player pathway, which is really healthy. In various age groups there is a waiting list
- The new Academy Plus squad is working well and getting some really good feedback with the extra work that Kylie is doing with the players remotely and the coaches that work with those players.
- Andrew Glenn won his first PSA satellite event at Intersquash Open in Hungary which is a real milestone for the players. Robyn McAlpine won the women's event
- Proactive work continues to try and introduce further PSA events happening in Scotland through targeting clubs. So far we have had the Heriot Watt Open and in the coming months we have the Edinburgh Open, the Grange Club and also a 3K in Orkney.
- Competitions – Work continues on supporting 12 targeted clubs to run their own competition in this season.

Business & Governance

Finance

- Q3 financials showing a positive quarter with costs and income broadly in line with budget
- The Q1/Q2/Q3 accumulative performance and forecast to year end is in a healthy position, with costs lower than budget in Staff travel and accommodation and Pathway representative travel. Income has increased from competitions and higher bank interest not budgeted
- The FD is confident we will end the year with a circa £10k surplus and reminded the board that our reserves were reduced by £20k in 24/25
- The balance sheet is in really good order and accurate

Commercial

- New commercial contracts have been agreed with Dunlop (Ball Supplier) and Hen & Crank (SJO)

Risk and Compliance Sub-Committee

- A number of risks on the Risk Register had been reduced:
 - Financial risk reduced due to current policy of delivering a surplus to increase reserves

- Loss of Membership income reduced
- The 3rd Quarterly staff pulse survey continues to show a high level of positivity.

In case you missed it..

Check out the monthly squash in Scotland newsletter (on the SSL website) and sign up to receive the news direct to your email via the links below:

- Newsletter sign-up: <https://www.scottishsquash.org/newsletter-sign-up/>
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